



Transitional Demobilization and Reintegration Program

# QUARTERLY REPORT

January - March 2011



This quarterly report covers the first three months of 2011. Similarly as in the previous quarter, the focus of the TDRP team over this period was on regional, cross border and cross cutting activities.

# I. Program Activities

---

## A. REGIONAL ACTIVITIES

### Facility for Quality Enhancement and Innovation

#### Missions/Technical Assistance/Trainings

The FQEI team undertook missions to Burundi, the Central African Republic (CAR), the Democratic Republic of Congo (DRC), Kenya, the Republic of Congo (RoC), Rwanda and Uganda during the past quarter.

A quick technical assistance mission was undertaken in early January in order to help the **Burundi** DDR project (PDRT) to undertake a data cleaning exercise of the last beneficiary survey. The FQEI staff worked with a team of six people to train them on the best way to clean the data and to analyze the answers to open questions. The training was well received and the PDRT is now proceeding with data analysis with the help of an external consultant.

The FQEI team went to the **CAR** in mid-March in order to scope the monitoring and evaluation (M&E) needs of the new Community Reintegration project. The team organized a one day M&E workshop with the five implementing partners (International Rescue Committee, Solidarités, Première Urgence, ACTED and the Danish Refugee Council). The team also invited the implementing partners to participate in another M&E workshop in Dakar at the end of May organized by DIME. The Development Impact Evaluation Initiative (DIME) is a unit within the World Bank specialized in providing assistance to WB programs to undertake impact evaluations and surveys. Because the CAR project is about to start, it presents the perfect opportunity to undertake proper impact evaluation. Therefore the FQEI team contacted DIME for their support. Finally, the team delivered a basic course on the use of the SPSS software (data analysis) to help the implementing partners to undertake surveys on the ground.

At the end of February, the FQEI team went to the **DRC** to work closely with the implementing agency (UEPNDDR) and the National Statistical Institute (INS). Together, they finalized the baseline questionnaire and the sampling of the 4,200 ex-combatants and people residing in the same communities that will be interviewed. The team left the country with everything in place to start the fieldwork data collection at the end of March. In addition, the terms of reference to analyze the data collected and draft five independent reports was discussed and transmitted to the UEPNDDR. The first drafts are expected to be delivered at the end of August 2011.

Following the trip in DRC, the FQEI team crossed the river to Brazzaville in the **RoC** to discuss with the national DDR team (PNDDR) and the selected consultant (CARITAS DRC) the launch of Beneficiary Assessment & Situational Analysis study. After revising and improving interview schedules and validating the sample, CARITAS started the field work (focusing on the Pool Region) in early March. In addition, the FQEI team advertised a consultancy to undertake the data analysis and some qualitative work. A consultant has been identified and a preliminary draft is expected during in June 2011. Finally, the FQEI team discussed the possibility to replicate in the RoC the association study that has been undertaken in the DRC. The PNDDR welcomed the idea and therefore the same colleague, Dr. Natacha Lemasle, will go to RoC in early May to carry out the field work for the study.

In **Rwanda** and **Uganda**, the FQEI team joined two World Bank supervision missions (January and February) to comment on M&E activities and assist with the reintegration progress. During the mission in Uganda the FQEI participated in field visits and assessed the regional offices of the Amnesty Commission in Gulu and Kitgum.

From March 22 to 24, the first **Regional Workshop on M&E and MIS** was organized in Nairobi, Kenya, with the participation M&E and MIS specialists of DDR commissions from Burundi, DRC, RoC, Rwanda and Uganda. A member of the South Sudan DDR program also participated to share his experience with the rest of the participants. The first day of the workshop consisted of the M&E presentations of each participant and followed by a debate around best practices for M&E in a DDR context. The second day was devoted to the MIS presentations and followed a basic course on SPSS (data analysis). The last day started with presentations of the group exercises on the SPSS, followed by question and answers around SPSS as well as the various tools needed to undertake and analyze a survey (questionnaires, data entry process, data quality control, etc.). The main purpose of the workshop was to allow DDR commissions to improve the way they are currently doing their surveys but also to verify and assess the quality of reports delivered by external consultants. The workshop was very successful with excellent presentations from each participant and constructive discussions. Based on this result, the FQEI team intends to organize a similar workshop during the first quarter of 2012.

### **Innovation: Pilot Projects**

Two pilot projects are under preparation:

1. Sports and Culture for Building Peace – The Great Lakes Soccer Peace Cup, and
2. Training to support Information, Counseling, Referral Services (ICRS) through Community Focal Points (CFPs) in Uganda

The proposed **Great Lakes Soccer Peace Cup** is a high profile international tournament supported by the TDRP. It is aimed at both celebrating the reintegration successes of the MDRP and TDRP and at further cementing peace intra and interstate by bringing together former combatants and community members who are either survivors of conflict or from areas wherein former combatants have settled. Four countries will participate in the tournament: Burundi, DRC (South and North Kivu provinces) Rwanda and Uganda. Each country will organize its own tournament with eight teams to determine two finalist teams. These two teams will

compete for a domestic trophy. The four finalists of the Domestic Cup competitions will then travel to Kigali, Rwanda where over a weekend a knock out tournament will determine the regional champion.

In the second pilot project, a training program will be developed to strengthen the skills (organization, dialogue and reconciliation, gender mainstreaming) of **Community Focal Points in Uganda**, following a needs assessment. This will enable them to have a better understanding of the ICRS and what role they will need to play for the reinsertion of the demobilized.

## Foreign Armed Groups

### International Working Groups on Foreign Armed Groups

A meeting of the International Working Groups (IWG) on Foreign Armed Groups took place in Brussels on January 13. The meeting was attended by 15 different organizations and countries. The morning session, chaired by UN DPKO, focused on the FDLR. MONUSCO provided an update on military and non-military operations in eastern DRC. The TDRP updated the IWG on its work in establishing an MIS in Goma and in continuing to provide detailed information on the FDLR; the European Union (EU) reported on a meeting it convened to address legal aspects of pursuing FDLR leaders in Europe and North America; finally, the ICGLR provided information on the Lusaka summit on the illegal exploitation of natural resources.

In the afternoon, the discussion on the LRA was chaired by the EU and the US. The AU reported on the outcomes of its LRA meeting in Bangui in October 2010. MONUSCO gave another presentation on the situation on the ground with regards to military and non-military actions against the LRA. The TDRP presented the status of its work on the LRA diagnostic study and the joint international matrix. Other participants, including the US, France and Germany, presented their respective LRA strategies.

The meeting concluded with agreement from all participants to continue the work already in progress and to meet again in about three months. The role of the TDRP as secretariat to the IWGs was confirmed. Minutes of the IWG meeting are available to donors upon request.

During a side meeting in Brussels, the TDRP and DPKO met representatives of the AU to discuss two main tracks of possible follow-up and collaboration. The first track is directly related to implementation of the Bangui process and includes AU actions in the Joint International Matrix that the International Working Group on the LRA is taking forward. The second track has to do with capacity building on DDR as possible collaboration between the AU, UN DPKO and the TDRP.

### Missions

In the first quarter of 2011, the TDRP sent several consultants on mission to Rwanda and DRC to carry out the work mandated by the IWGs. In Rwanda, the consultants continued the establishment of the MIS at the MONUSCO Goma office. The system's infrastructure was finalized, and the next steps will include user training and procurement of equipment. A

communication specialist worked with MONUSCO and the Rwanda Demobilization and Reintegration Commission in March to review and update their communications strategy with regards to FDLR. Based on initial findings, the 2006 strategy was found to remain appropriate. A few additions were proposed as well as a revised timeline and action plan for implementation. The revised strategy will be discussed during a stakeholder’s workshop in the next quarter.

A meeting was organized with the UN integrated task force on the LRA to obtain inputs into the joint international matrix. The research on the LRA rebel group continued on the ground in DRC, South Sudan and Uganda. The research team preparing the LRA diagnostic study made good progress in drafting the final report, which will be presented at the next IWG meeting in May.

## DDRnet

During the past quarter, the TDRP team carried on discussions with colleagues at the UN DPKO about the organization of an event on national ownership in DDR processes. Various options for format and locations were proposed. A decision is planned in April and the seminar is set to take place in the summer.

The Institute for Security Studies was contracted to carry out a study on informal economies in reintegration processes. The study will strengthen the knowledge base on this issue and form the basis for discussions with relevant DDR stakeholders on various continents. Based on these discussions, the program for a second seminar on shadow economies and DDR will be organized at the end of the year in Africa.

## B. FINANCING OR CO-FINANCING OF D&R OPERATIONS

### **Central African Republic – Community Reintegration Project (*\$8.65 million TDRP grant*)**

Following negotiations at the end of 2010 between the World Bank/TDRP team, the Government and the international NGOs selected to implement the project, the grant agreement was drafted. Negotiations on the text of the agreement took longer than expected. Delays were incurred due to several factors, including the elections in CAR and the nature of the implementation arrangements (through NGOs rather than through the Government of CAR). At the end of March however, the final text of the agreement received all required clearances within the Bank and its signature by both the CAR Government and the World Bank was imminent.

Since the project grant will top up the budgets of the four implementation NGOs, it will not take long to launch activities under the project. Consequently, disbursements are expected to rise quickly after the project is effective. The project also allows for up to 40 percent of retroactive financing for implementing partners’ expenditures. The newly recruited Operations Officer based in Bangui will provide coordination and

Since initial processing took longer than expected, the project implementation timeline up to its closure would allow for about 60 percent of grant proceeds to be disbursed. A conversation with TDRP donors to extend the closing date of the TDRP main trust fund, thus allowing for a longer implementation period of the CAR project, will take place at the next TFC meeting.

**Rwanda – 2<sup>nd</sup> Emergency demobilization and Reintegration Project (\$4.5 million TDRP grant, \$8 million IDA and \$4.5 million multi-donor trust fund)**

The TDRP grant agreement was signed by the Government in January and the funds will begin to disburse shortly. The project has seen a regular influx of FDLR combatants, which increased in the last few months due to the falling apart of the rebel group's leadership. A mid-term review to evaluate the project's status based on the initial development objectives is planned in June.

### **C. UPDATES ON OTHER DDR PROJECTS**

*Note: the TDRP does not finance these activities, but provides support through technical assistance.*

**Burundi – Demobilization and Transitional Reintegration Project**

The TDRP provided technical assistance to the Burundi Demobilization and Transitional reintegration project covering M&E, MIS, communications and safeguards. The mid-term review in late 2010 had confirmed the relevance and achievability of the project's objectives. After finishing reinsertion activities, the project is now implementing reintegration support. To allow for an increased focus on disabled ex-combatants and on the quality of reintegration assistance, the project team has recommended a one-year extension of the closing date (till December 2012)

**Democratic Republic of Congo – National Project for Disarmament, Demobilization and Reinsertion**

Apart from the several TDRP missions dealing with the issue of foreign armed groups as described above, the TDRP continued to provide implementation assistance to the *Projet national de Désarmement, démobilisation et réintégration* (PNDDR). In particular, it carried out a mission to the east of the country where it met with several partners ((FAO, BIT, UNICEF, Caritas, MONUSCO) to discuss reintegration activities. In preparation for the closing of the PNDDR in September, implementation partners are helping ex-combatants prepare appropriate documentation to have access to other development projects to facilitate their reintegration.

**Uganda**

The consulting firm (CARDNO) in charge of creating and setting-up the Information, Counseling and Referral System (ICRS) for the Uganda Demobilization and Reintegration Program (UgDRP) has followed the implementation plan agreed with the Amnesty Commission in October 2010. CARDNO produced an inception report which gives step by step details on the implementation of the ICRS in collaboration with the Amnesty Commission. A mission at the beginning of the next quarter will evaluate the progress made in this area.

## II. Program Management

---

### **Recruitments**

Two new staff joined the TDRP team in early March: Léa Salmon, a new Operations Officer, who will provide technical support to the World Bank teams working on the Burundi, DRC, and Rwanda DDR Projects. She replaces Pamela Beecroft who left the team in December 2010. Charles Muvira was recruited as an Operations Officer based in Bangui. His role will be to oversee the implementation of the CAR Community Reintegration Project and to provide liaison between the World Bank, the CAR Government and the four implementation NGOs. Both Léa and Charles come to the TDRP with experience in project implementation and conflict situations.

### **Strategic Alliances**

In February, the TDRP manager met with the UN DPKO Chief of DDR in Nairobi to discuss several matters of common interest. In particular, they talked about providing support to the African Union (AU) to enhance its capacities on DDR. The organization has taken a more active stance in this area (see for example the summit organized in Bangui on the LRA in October 2010) and has requested some external support to strengthen its capacity. In the next quarter, a joint meeting of TDRP and DPKO will visit the AU in Addis Ababa to continue discussions and formalize arrangements.

### **Communications**

A new [feature article](#) on synergies in the Burundi D&R operation drew visitors to the TDRP website in early 2011. Statistics for unique visitors, number of visits and page views are similar to the last quarter. About half of the visitors to the TDRP web site decide to bookmark the page (i.e. add it to their favorite links).

## III. Trust Fund Status

---

During the past quarter, the TDRP trust fund investment income reached US\$ 286,282. Total contributions to the TDRP multi donor trust fund (MDTF), including investment income, reached US\$30.83 million at the end of March.

Disbursements reached US\$ 3.61 million as of March 31, almost exactly 10 percent of total receipts. Firm commitments in the first allocation window “Support to D&R Operations” reach

US\$ 13.15 million. It is expected that the two grants to the CAR and Rwanda projects will start disbursing quickly in the next quarter, raising the disbursement rate rapidly.

The largest increase in disbursements over the past quarter occurred in window 2 “Regional activities”. The Facility for Quality Enhancement and Innovation (FQEI) and the work on Foreign Armed Groups saw disbursements increase sharply. In particular for the FQEI, it is expected that this trend will continue over the next months.

For further details on contributions and disbursements, see tables in Annex 1.

## IV. Outlook for Next Quarter

---

The next quarter activities are described in the following table. A summary of the previous quarter’s activities with status at the end of March 2011 is also available below.

Activity	Date
Signature of grant agreement for CAR community reintegration project and start of implementation	April
Supervision mission of DRC PNDDR	April
Trust Fund Committee Videoconference	April
Carry out mission to review TDRP activities in GLR	May
Organize DDRnet event on national ownership in DDR processes	May
Mid-Term review for Rwanda DDR project	May
FQEI mission to Burundi and Uganda	May
Launch mission of CAR Community Reintegration Project	May
Prepare proposal for extension of TDRP closing date	June
Prepare revised TDRP work plan and budget	June
Organize and attend annual TFC meeting in Paris	June

**Review of planned activities from previous quarter**

Activity	Status
Support MONUSCO in identifying needs for DDRRR and preparing project proposal	Done
Participate in and contribute to IWG meetings	Done
Hold DDRnet event jointly with DPKO on national ownership in DDR	Pending input from DPKO
Carry out LRA diagnostic study	Ongoing
Continue to establish MIS, including database, at MONUSCO DDRRR unit in Goma	Ongoing
Undertake mission of Facility for quality enhancement to CAR	Done
Commission papers for DDRnet seminar on DDR sustainability in the context of shadow economies	Done
Carry out mission to Rwanda and DRC for IWG work on FDLR	Done
Signature of TDRP grant to CAR and start of implementation of Community reintegration project	Pending (expected early April)
Revision of TDRP work plan and budget	Postponed to June

The next quarterly report for the second quarter of 2011 will be issued in July 2011.

## Annex 1: Status of TDRP multi-donor trust fund

Contributions and Disbursements as of March 31, 2011

<b>Contributions Details</b>			
<b>Donor</b>	<b>Trans. Curr.</b>	<b>Amount in Trans. Curr.</b>	<b>Amount in Hold. Curr.</b>
<b>Received</b>			
AfDB	UA	14,000,000	\$22,280,860
Finland	EUR	2,000,000	\$2,912,400
Italy	EUR	500,000	\$705,300
Norway	NOK	10,000,000	\$1,726,162
Sweden	SEK	15,000,000	\$2,075,680
Belgium MDRP Surplus	USD	\$405,399	\$405,399
Finland MDRP Surplus	USD	\$50,009	\$50,009
France MDRP Surplus	USD	\$76,658	\$76,658
Italy MDRP Surplus	USD	\$63,214	\$63,214
Norway MDRP Surplus	USD	\$253,562	\$253,562
<b>Investment Income</b>			<b>\$286,282</b>
<b>Total Income to 31 March 2011</b>			<b>\$30,835,524</b>

<b>Disbursements Details</b>		
<b>Item</b>	<b>Allocated</b>	<b>Disbursed</b>
<b>Support to D&amp;R Operations</b>	<b>\$13,150,000</b>	<b>\$0</b>
CAR Community Reintegration Project	\$8,650,000	\$0
Rwanda Emergency Demobilization Project	\$4,500,000	\$0
<b>Support to D&amp;R Regional Activities</b>	<b>\$10,477,288</b>	<b>\$1,790,660</b>
DDRNet	\$1,607,578	\$199,524
Quality Enhancement and Innovation	\$3,597,398	\$1,004,264
Foreign Armed Groups	\$5,272,312	\$586,872
<b>Program Management &amp; Supervision</b>	<b>\$5,000,000</b>	<b>\$1,263,967</b>
Program Management	\$4,151,910	\$1,114,897
CAR Community Reintegration Project	\$848,090	\$149,070
<b>Program Administration</b>	<b>\$1,492,108</b>	<b>\$258,670</b>
<b>Trust Fund Administration Fee*</b>	<b>\$305,492</b>	<b>\$305,492</b>
<b>Total Disbursements to 31 March 2011</b>	<b>\$30,424,888</b>	<b>\$3,618,789</b>

\* Trust fund administration fee is deducted upon receipt of funds.