



Transitional Demobilization and
Reintegration Program

TDRP Quarterly Report

FY15: July – September 2014

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1. OPERATIONAL ACTIVITIES AND TECHNICAL ASSISTANCE

1.1 REGIONAL ACTIVITIES

AFRICAN UNION DDR CAPACITY PROGRAM (AU DDRCP)

The AU DDR team reviewed the draft concept notes on AU training Manual and AU DDR Compendium of African Experiences in Africa. The team also laid down the design and implementation modalities of knowledge management aspect of the project to further deliver on the production of; the development of the remaining Operations Guidance Notes on De-radicalization and Foreign Fighters, Arms Management, M & E and Cross Cutting issues and follow-up on the DDR site development.

Meeting with National DDR Commission of the Republic of South Sudan

A meeting was held on Wednesday 15 October, with Mr. Majur Mayor Machar, Deputy Chairperson of NDDRC-SS. Mr. Machar to provide Defense and Security Division with an update on the South Sudan DDR program, explaining that the document on funding for DDR needs to be finalized in due course to mobilize donors as the evaluation of the pilot project is expected to take place soon.

Recommendation: while the Desk Officer for Sudan has been providing a communication channel between DSD and the IGAD mediation, it is recommended that DSD establishes direct contact and with the Special Envoy or the relevant persons in the mediation team to properly brief them on the technicalities/politics of the matter and convey a sense of urgency.

Outlook for the Next Quarter:

Activities	Date
Follow up meeting with the Sudan DDR Commission, AUC, Addis Ababa	21-22 October 2014
AU-UN-WB Consultative meeting, AUC, Addis Ababa	5 th December 2014
AU's Regions Steering Committee meeting on Small Arms Light Weapons and DDR, Lusaka, Zambia	8-9 December 2014
Workshop for Somali Officials and AMISOM, Addis Ababa, Ethiopia	11-12 December 2014

1.2 COUNTRY ACTIVITIES

DEMOCRATIC REPUBLIC OF CONGO

TDRP has been asked to provide technical assistance to the Government of Democratic Republic of Congo DDR Phase III. In this quarter, TDRP's work focused on two major activities as part of DDR III in DRC: (i) preparation of a World Bank International Development Agency (IDA) financed project and (ii) the establishment of a new multi-donor trust fund through which donor contributions to the new phase of DDR can be channeled. It is expected that the overall DDR III Program will cost USD\$85 million. The Government, United Nations Organization Stabilization Mission in the DR Congo (MONUSCO), a number of donors, and the World Bank will finance the program.

MALI

As part of TDRP's technical assistance to the Government of Mali DDR Working Group (DDRWG), a TDRP team supported DDRWG in preparing Mali's draft Strategic DDR Plan. The plan, which was finalized in July, consists of 10 DDR documents: (1) Reinsertion & Reintegration Programming, (2) Communication and Public Information, (3) Management Information System, (4) Monitoring & Evaluation, (5) Funding Mechanisms, (6) Children Associated with Armed Forces, (7) Women Associated with Armed Forces, (8) Disability and Psycho-social Programming, (9) Pre-DDR Activities, and (10) Key Stakeholders. In this quarter, the TDRP team has started working on the DDR Operations Plan together with the DDR Working Group.

SOMALIA

TDRP continued to work on the South-South Knowledge and Experience Exchange initiative, together with the African Union, between Rwanda and Somalia. It is expected that Somalia DDR team will obtain key insight into DDR affairs by interacting with their Rwandese counterparts. Rwanda's experience with DDR is widely considered as one of the best in Africa. The South-South Exchange plan involves the Somali DDR department staff visiting Kigali to meet with Rwanda DDR national program officials. The exchange will be in the form of discussions, presentations, working groups and site visits. Rwanda DDR commission is very interested to receive the Somali colleagues and share with them its DDR experience. TDRP is working closely with the World Bank's South-South Knowledge Exchange Facility, which is providing financing to TDRP for implementing an effective exchange and learning activity. It is expected that the exchange will be in the form of a 5-day workshop, including site visits to DDR facilities, in November 2014.

REPUBLIC OF SOUTH SUDAN

DDR Pilot Reintegration Project

The TDRP has been working closely with the Republic of South Sudan's National DDR Commission (NDDRC) since 2011 in the design, piloting and incorporation of the lessons learned into the country's new DDR program. This new program aims to enhance the country's stability and prosperity by facilitating the return to productive civilian life of current members of the National Organized Forces. It was determined in 2011 by the government to start the Program with a pilot, during which lessons learned could be

incorporated before scaling up to the full caseload. The primary objective of the NDDRC's Pilot Reintegration Project was to test reintegration approaches and modalities and develop actionable lessons to inform and improve the Republic of South Sudan's future DDR programming. At the same time, the pilot was to develop tools for use in future DDR tranches and enhance the capacity of NDDRC staff and systems.

While the current events necessitate attention to emergency needs, the conflict only further underscores the importance to the country and the nation's overall recovery and development of disarming, demobilizing and peacefully reintegrating former soldiers to rejoin civilian life. The TDRP completed the Pilot Reintegration Project as initiated in April 2013 with the aim of facilitating this progress in this critical time

Specifically this quarter, the TDRP focused on completing the service delivery of the pilot reintegration project, on providing capacity building to the NDDRC on M&E and Information Counseling and Referral Systems (ICRS) and on compilation of lessons learned.

In July 2014 a TDRP mission team visited the Republic of South Sudan from July 13-July 26, 2014 during which the team provided technical assistance to the NDDRC in operationalizing their Monitoring and Evaluation Department while also training and assisting the NDDRC to undertake an ex-combatant satisfaction survey. Technical assistance was provided to the NDDRC in operationalizing their Monitoring and Evaluation Department through a South-South Knowledge Exchange conducted by the coordinator of the Rwandan DDR Commission. The purpose of the exchange was to contribute to capacity building especially in Monitoring and Evaluation, as well as advice on Information, Counseling and Referral Systems (ICRS). During and following the mission, the consultant completed a Monitoring and Evaluation manual. The manual provides step-by step guidance on monitoring and evaluation specifically designed for the South Sudan NDDRC. The manual also provides guidance in collecting data that will feed into the newly developed ICRS software and database.

Secondly, the mission provided technical training to the Information Counseling and Referral System (ICRS) caseworkers and assistance to the NDDRC to undertake an ex-combatant satisfaction survey. This included a one day training conducted at the World Bank Juba office to i) review the survey questionnaires, ii) incorporate any recommendations based on caseworker field-knowledge and iii) demonstrate and practice the actual process of conducting the tablet-based survey. In advance of the training, the Ex-Combatant Satisfaction Survey questionnaire was drafted and then programmed and tested on tablets. ICRS caseworkers were deployed to the four participating states in August 2014, collecting information on a total of 204 participating ex-combatants (just over the 70% mark). The data was compiled and a TDRP consultant completed the Ex-Combatant Satisfaction Survey report in September 2014 (available at www.TDRP.net)

Throughout this quarter the TDRP team also provided management oversight to the NDDRC Pilot Reintegration Project including during the mission when conducting meetings with implementing partners and discussing with the NDDRC details for the final independent evaluation of the pilot project. This included meeting with implementing partners on Livelihoods (UNICON International) and on DDR Community Projects (IOM) as the firms completed their service delivery and reporting. IOM completed their work in May, having completed 17 community projects on time (an additional 5, at no additional cost, to the initially contracted 12 projects). UNICON continued their livelihoods support service delivery work until July to account for the break in services due to the civil strife from January to May. UNICON provided reintegration livelihoods trainings to the ex-combatants on entrepreneurship, cooperatives and financial literacy for trades and agriculture. In addition, the work increased national capacity through the training of trainers of national staff including ICRS caseworkers and Ministry of Agriculture Extension Workers. The mission team additionally held meetings with the NDDRC leadership and with the German

Ambassador to reflect on lessons learned and discuss the details for the final independent evaluation of the pilot project.

In keeping with the learning objectives of the pilot, the last step of the Pilot Reintegration Project is assessment and compilation of findings and lessons learned. This was completed through a variety of means.

An external evaluation of the pilot reintegration project was conducted in August and September through the Bonn International Center for Conversion (BICC) to assess the work completed and provide analysis, conclusions and recommendations. This followed a mid-term review (MTR) of the pilot reintegration project which was conducted in November and December 2013. The evaluators submitted their final report 1 October 2014. Overall the evaluation was positive and can be found in full on the TDRP website.

Additionally, all Implementing Partner documentation was required to include through assessments and lessons learned on the applicable components of the work to be available to the NDDRC for future use.

Finally, the TDRP also completed a TDRP Key Learning Report which summarizes the work and the lessons learned in the process. The TDRP compiled all documentation on the process, activities and lessons learned as well as all manuals, curriculum and training materials developed throughout the pilot. This is now available in a series of books that is organized as follows:

Lessons and Findings from the Pilot - Project Management Documentation

- Foreword by NDDRC Chairperson William Deng Deng
- Pilot Reintegration Project: TDRP Key Learning Report
- External Final Evaluation of the Pilot Reintegration Project
- Ex-Combatant Satisfaction Survey
- Pilot Reintegration Project Document

Detailed Process, Lessons and Findings - Implementing Partner Documentation

- Livelihoods Support - UNICON Ltd
- DDR Community Support Projects - IOM South Sudan
- Capacity Building and Monitoring and Evaluation - Adam Smith International

Tools for Future Use - Livelihoods Support Training Materials and Start-Up Kit Report

- Entrepreneurship, Cooperatives and Financial Literacy Training of Trainers Curriculum & Training Manual
- Agriculture Methods and Business Skills Training of Trainers Curriculum & Trainer's Handbook
- Livelihood Start-Up Kits Summary & Reflection

Tools for Future Use - ICRS and M&E Manuals

- Information Counseling and Referral System User's Manual
- Monitoring & Evaluation Manual

Crime and Violence Prevention

Also this quarter, TDRP has continued the momentum on the Assessment of Crime and Criminal Violence Prevention in Policy and Decision Making in South Sudan which was requested by the South Sudan National DDR Commission. The overarching objectives of the assessment was to uncover the status quo of crime and violence and map out potential areas at the policy level for integrated approaches towards crime and criminal violence. Of particular concern was the role that ex-combatants play in this area, both as perpetrators and survivors of crime and violence.

During the July mission, the TDRP built upon the fieldwork for the Assessment of Crime and Criminal Violence Prevention in Policy and Decision Making conducted in June by piloting a Juba Victimization Survey. This objective was met through the following steps: 1) Trainings to local consultants on conducting the victimization survey, mapping Enumerator Areas (EA) and operating tablets. 2) EA mapping for victimization survey piloting. 3) Victimization survey piloting in three randomly chosen EAs. The draft victimization survey questionnaire was programmed and tested on the tablets. Adjustments and modifications were made before local consultants were deployed to assigned EAs on July 23rd. In total, 126 questionnaires were completed and submitted by August 4th for data analysis. The pilot victimization survey data was analyzed and included in the overall report.

The South Sudan Crime and Violence Assessment Report released in October 2014 includes the following:

- Presents a brief overview of the recent history of South Sudan, and describing the issues related to crime and violence that are examined in the report.
- Reviews some of the main risk factors that can influence current and future levels of crime and violence in South Sudan.
- Presents, estimates and discusses the socioeconomic costs of violence in South Sudan.
- Discusses the institutional settings and the performance of critical institutions, such as the police, in combating crime.
- Presents and discusses the results of a pilot victimization survey conducted in Juba, South Sudan.
- Presents the conclusions of this work and presents a suggested road map for the World Bank's future engagement in this sector in South Sudan.

2. KNOWLEDGE MANAGEMENT

2.1 CONFERENCES AND WORKSHOPS

INTER-AGENCY WORKING GROUP ON DDR

TDRP continues to be very involved in the United Nations Inter-Agency Working Group (IAWG) on disarmament, demobilization and reintegration (DDR). The group is co-chaired by the DDR units of the Department of Peacekeeping Operations (DPKO) and the United Nations Development Program (UNDP). TDRP's participation reflects the importance and emphasis the World Bank, AFTCS and TDRP places on coordination, best practices and information sharing among partners. This quarter the TDRP participated in the multi-organizational high-level meeting held in April 2014 in New York to reaffirm the international commitment and approve the updated work plan. As part of this renewed work, TDRP will be co-leading the IAWG's development of IDDRS modules on Communications, Monitoring & Evaluation and Dealing with Third Country nationals (mercenaries) in DDR Operations.

3. PROGRAM MANAGEMENT

STAFFING

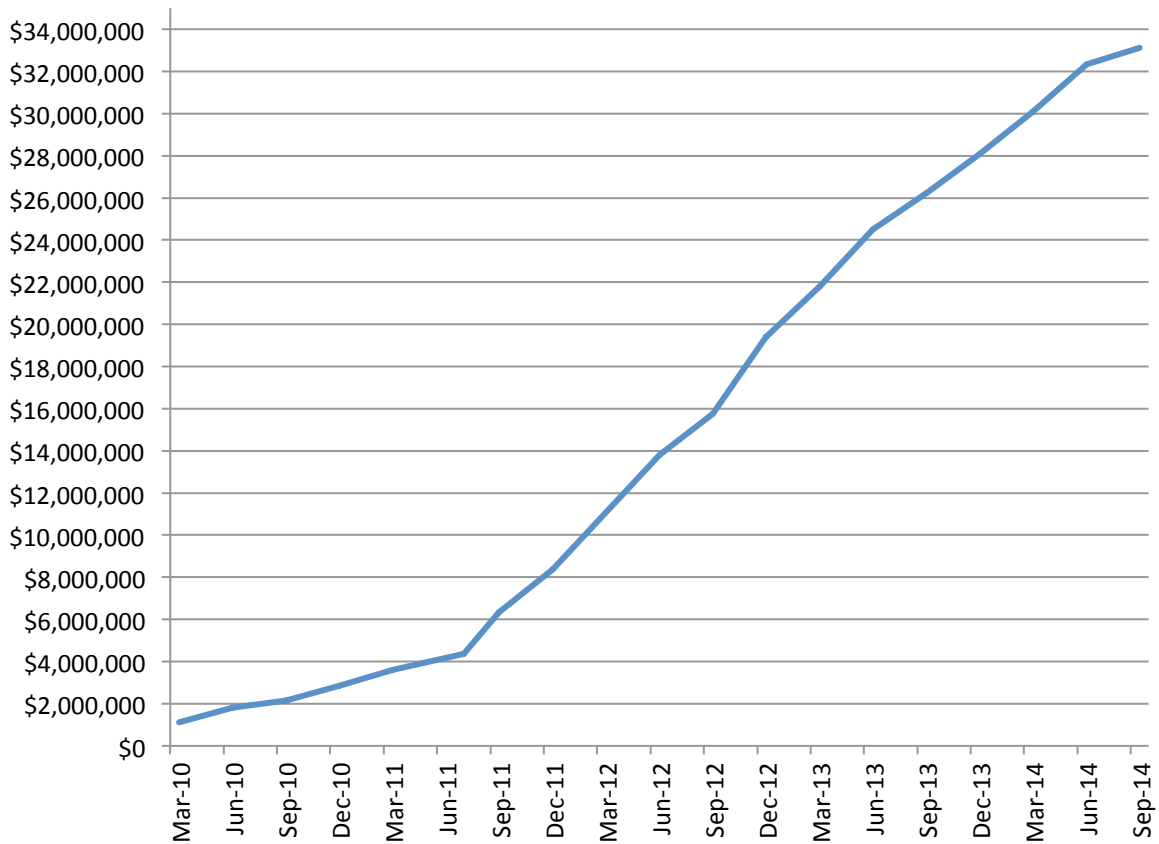
TDRP currently has seven staff, and eight full-time consultants who maintain constant contribution to its work. The TDRP staff and consultants are now mapped under Global Practice 13: Social, Urban, Rural and Resilience. Staff are located at Washington, Nairobi, and Kigali; Consultants at Abidjan, Addis Ababa, Copenhagen, Juba, Nairobi, and Washington.

Staff	
Abderrahim Fraiji	TDRP Manager, Nairobi, Kenya
Aki Stavrou	Sr. Conflict and Development Specialist, Washington
Harald Hinkel	Senior Social Development Specialist, Kigali, Rwanda
Caroline Guazzo	Program Assistant, Washington
Benjamin Burckhart	Social Development Specialist, Washington
Alexandra Jung	Operations Officer, Washington
Daksha Shakya	Operations Associate, Washington
Full Time Consultants	
Jonathan Sandy	Sr. Advisor AU, Addis Ababa, Ethiopia
Elisabeth Maier	Sr. Operations Officer, Various
Olivier Mukarji	Sr. Advisor, Copenhagen, Denmark
Murat Onur	Conflict and Development Specialist, Washington
Chan Moses	DDR Specialist, Juba, South Sudan
Lina Imran	Operations Associate – AU, Addis Ababa, Ethiopia
Linda Kiriinya	Social Development Consultant, Nairobi, Kenya
Kate Zhou	Jr. Operations Associate, Washington

4. FINANCIAL MANAGEMENT

The total disbursement reached 90% of the trust fund amount, or US\$33,127,268 million. (As of September 30, 2014)

In this quarter, as announced in the previous quarterly report a new contribution was received from the Government of Sweden in the amount of SEK 10,000,000 (USD1.5 million equivalent). In addition, a new contribution from the Government of France was received in the amount of Euro 40,000 (USD 51,000 equivalent).



5. OUTLOOK FOR NEXT QUARTER

Planned Activities in the upcoming quarter (October – December 2014)

Planned Activities	Date
South-Sudan Project Completion	October 2014
South-South Knowledge Exchange on DDR: Somalia and Rwanda	November 2014
Mali DDR Technical Assistance Mission	November 2014
DRC: DDRIII Mission	November 2014
African Union: DDR Training	November 2014
South Sudan: Pilot Lessons Learned Events	November 2014

Status of Planned Activities from the Previous Quarter (April – June 2014)

Activities	Status
Mali DDR Technical Assistance Mission	Postponed
Trust Fund Committee Meeting (Berlin, Germany)	Completed
South-South Exchange on DDR: Somalia and Rwanda	In progress

The second quarterly report of FY15 will be issued on **January 15, 2015**.

ANNEX I: TDRP MULTI-DONOR TRUST FUND STATUS

Donor Name	Currency	Amount in Contr Curr	Amount in USD
AfDB	USD	22,280,860.00	22,280,860.00
Finland	EUR	2,500,000.00	3,590,850.00
France	EUR	40,000.00	51,782.00
Germany	EUR	2,000,000.00	2,640,000.00
Italy	EUR	500,000.00	705,300.00
Norway	NOK	15,000,000.00	2,534,054.47
Sweden	SEK	25,000,000.00	3,539,923.31
Belgium MDRP Surplus	USD	405,399.02	405,399.02
Finland MDR Surplus	USD	50,008.82	50,008.82
France MDRP Surplus	USD	76,658.06	76,658.06
Italy MDRP Surplus	USD	63,213.58	63,213.58
Norway MDRP Surplus	USD	253,561.54	253,561.54
Investment Income			529,487.81
Total as of October 11, 2014			36,721,089.61